



March 2026

Dear Director:

Welcome to the 2026 NESBA Winter Activities Show sponsored by the Salem Music Boosters and produced by the Spartans. Please read the information contained in this packet for important details regarding the show. Please be aware that the show location is a large building with a variety of driveways and limited parking lots. The enclosed map will be helpful to you as you arrive at the show. Spectator parking is available in the parking lot in front of the school and surrounding neighborhood, please be aware of local traffic rules. The spectator entrance is located at the main entrance of the high school and will be the only entrance spectators are allowed to use.

DATE OF CONTEST: Saturday, March 28, 2026

SHOW SITE: Salem High School
77 Wilson Street
Salem, MA

START TIME: 11:00 AM

Salem High School will open to percussion groups starting at 8:50 AM. The school will be open for color guard equipment at 1:55 PM. **We ask that groups arrive to unload equipment no earlier than 90 minutes prior to their warm-up time.**

UNIT CHECK-IN/SHOW FEES

Please see the attached map. Invoice and W-9 are attached to this packet. Please submit payment either prior to the show or the day of the show.

All participating units must have a director or appointed person check in at unit check in, located at door 30, at the color guard equipment unloading area indicated on the attached map in the rear of the school. **Once drop off is complete, all buses must relocate to the areas indicated on the map.**

Changing spaces are available in the locker rooms near the gym. Please ask your members not to bring valuable items into the building. Neither the Spartans nor the Salem Public Schools are responsible for lost or stolen items. Please be respectful of Salem Public Schools property.

Bus Parking

Once drop off is complete, all buses must relocate to the parking areas indicated on the map. Buses may be reloaded in those areas and will not be allowed to reload at the high school building.

PROPS/FLOORS/FRONT ENSEMBLES

Please see the attached maps.

COLOR GUARD: Props and floors are to be unloaded around the rear of the building near unit check in at door 30. Once unloaded, props and floors will be brought inside and stored in designated areas.

PERCUSSION: Front ensemble and battery equipment will be unloaded at the front of the school near the warmup areas and main entrance. Props and floors can be brought directly down the ramp into the performance level for storage. Due to the layout of the school, warmups will be on the upper level (library and auditorium) and brought down to the performance level via an outdoor ramp near the front entrance (See attached map) We ask that groups arrive to unload

equipment no more than 90 minutes prior to their warm-up start time. Members and staff may arrive at the school prior to the 90-minute window. Those groups with 18-wheel trucks will utilize the outer lane of percussion unload.

Color Guard and Percussion Groups: Once unloaded, all trucks or equipment bearing vehicles should relocate to the parking lot located in the rear of Salem High School for reloading. After competing, groups will wheel equipment out of the performance gym directly outside toward the reloading lot. Vehicles will be allowed to remain in this area only until they are reloaded, at which point they need to be moved to make room for additional groups. Once re-loaded, vehicles must depart the lot and park in the bus parking areas (see map).

Weather

If the weather prevents percussion equipment from being stored outside, we will do our best to move the group's equipment into the hallways of the school, however due to space limits groups will only be allowed in based on their warm-up times.

Warmups/Travel to Performance Gym

Groups must warm up in designated areas at designated times. After warm-up, groups will follow the path shown on the attached map.

Entering/Exiting the Performance Gym

All groups will enter the performance area from Side 2. Please see the attached map.

IMPORTANT NOTE: Any equipment with wheels (props, front ensemble equipment, electronics, etc.) must be wheeled **ONLY** on the black vinyl areas of the performance floor. **Wheels may not touch the hardwood floor of the performance area.**

COLOR GUARD: A horizontal timing line will be used. After performing, groups will pull forward and exit via the ramp on side 2 per the standard process used in this venue for color guard shows. Due to the size of this show and to make space for groups still to perform, color guard groups must exit their props and equipment from the school as soon as possible using the standard process in this venue.

PERCUSSION: A vertical timing line will be used. Groups will exit through Side 1 immediately outside to the load area through the side doors to the gym. Groups will immediately exit all equipment and members out of the gym and ready area at the direction of show staff.

Spectators

Spectator parking is available in the parking lot or surrounding neighborhood. Please be sure to be aware of local parking restrictions. The spectator entrance is located at the main entrance to Salem High School near the spectator parking lot. Spectators will not be allowed into the school through any other door.

Tickets

General admission: \$15

Students: \$10

Children 5 and younger: free

Food

Food will be for sale in the cafeteria of the school. Please follow the signage. Please make your members and staff aware that food will not be allowed into the gymnasium.

Show Contacts

On the day of the show please see the NESBA show coordinator for any performance-related questions.

2026 Salem Winter Activities Show

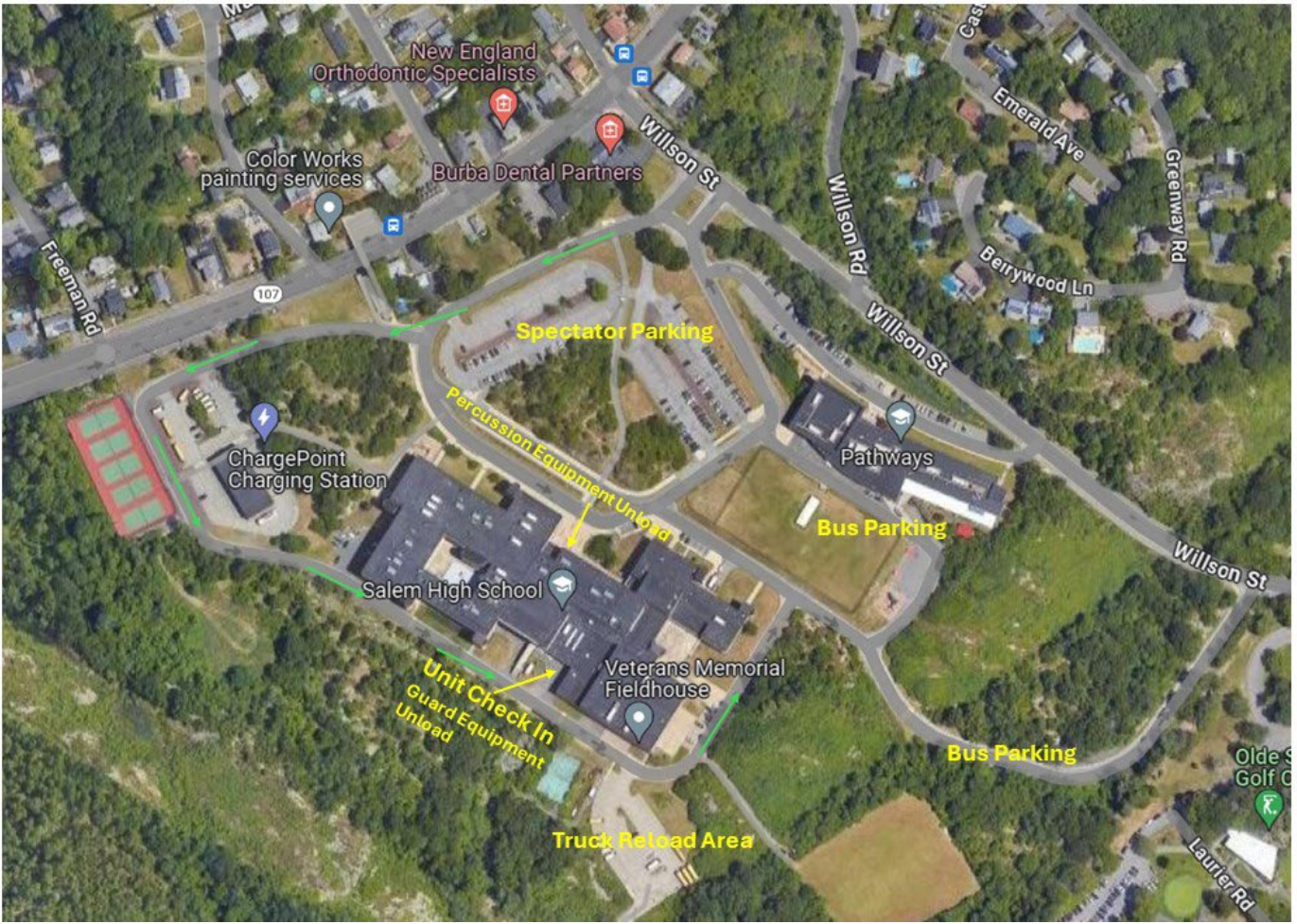
***Schedule subject to change**

GROUPS MAY NOT UNLOAD EQUIPMENT MORE THAN 90 MINUTES PRIOR TO THE START OF THEIR WARM-UP

| Group Name | Class | Location | Warm Up | Transit | Ready | Perform |
|-------------------------------|--------------|-----------------|----------------|------------------|--------------|----------------|
| Randolph HS | PSCA | B | 10:20 AM | 10:40 AM | 10:50 AM | 11:00 AM |
| Lowell High School Percussion | PSCA | A | 10:30 AM | 10:50 AM | 11:00 AM | 11:10 AM |
| Salem Blue | PMSRA | B | 10:40 AM | 11:00 AM | 11:10 AM | 11:20 AM |
| Oakmont HS | PMSRA | A | 10:50 AM | 11:10 AM | 11:20 AM | 11:30 AM |
| Dennis-Yarmouth HS | PMSRA | B | 11:00 AM | 11:20 AM | 11:30 AM | 11:40 AM |
| Burlington HS | PMSRA | A | 11:10 AM | 11:30 AM | 11:40 AM | 11:50 AM |
| -BREAK- | -- | -- | -- | -- | -- | 12:00 PM |
| Mansfield HS | PMSA | B | 11:35 AM | 11:55 AM | 12:05 PM | 12:15 PM |
| Salem HS (MA) | PMSA | A | 11:45 AM | 12:05 PM | 12:15 PM | 12:25 PM |
| Dover HS | PMSA | B | 11:55 AM | 12:15 PM | 12:25 PM | 12:35 PM |
| Dartmouth HS | PMSA | A | 12:05 PM | 12:25 PM | 12:35 PM | 12:45 PM |
| Medford HS | PMSA | B | 12:15 PM | 12:35 PM | 12:45 PM | 12:55 PM |
| Blackstone Millville HS | PMSA | A | 12:25 PM | 12:45 PM | 12:55 PM | 1:05 PM |
| Everett HS | PMSA | B | 12:35 PM | 12:55 PM | 1:05 PM | 1:15 PM |
| Wakefield HS | PMSA | A | 12:45 PM | 1:05 PM | 1:15 PM | 1:25 PM |
| -BREAK- | -- | -- | -- | -- | -- | 1:35 PM |
| RNR Indoor | PIA | B | 1:05 PM | 1:25 PM | 1:35 PM | 1:45 PM |
| Biddeford HS | PIA | A | 1:15 PM | 1:35 PM | 1:45 PM | 1:55 PM |
| Biddeford HS | WSA | B | 1:25 PM | 1:45 PM | 1:55 PM | 2:05 PM |
| Lowell High School | WSA | A | 1:35 PM | 1:55 PM | 2:05 PM | 2:15 PM |
| Percussion Awards | -- | -- | -- | -- | -- | 2:25 PM |
| Group Name | Class | Body | Transit | Equipment | Ready | Perform |
| Salem Junior Guard | FC | 2:53 PM | 3:01 PM | 3:09 PM | 3:17 PM | 3:25 PM |
| North Andover HS | NC | 3:01 PM | 3:09 PM | 3:17 PM | 3:25 PM | 3:33 PM |
| Biddeford HS | NC | 3:09 PM | 3:17 PM | 3:25 PM | 3:33 PM | 3:41 PM |
| Randolph HS | LSRAR | 3:17 PM | 3:25 PM | 3:33 PM | 3:41 PM | 3:49 PM |
| Lowell HS | LSRAR | 3:25 PM | 3:33 PM | 3:41 PM | 3:49 PM | 3:57 PM |
| Triton HS | LSRAR | 3:33 PM | 3:41 PM | 3:49 PM | 3:57 PM | 4:05 PM |
| Stoughton HS Amber | LSRAB | 3:41 PM | 3:49 PM | 3:57 PM | 4:05 PM | 4:13 PM |
| Quincy/N Quincy JV | LSRAB | 3:49 PM | 3:57 PM | 4:05 PM | 4:13 PM | 4:21 PM |
| St Anns RA Guard | LIRA | 3:57 PM | 4:05 PM | 4:13 PM | 4:21 PM | 4:29 PM |
| -BREAK- | -- | -- | -- | -- | -- | 4:37 PM |
| Westbrook HS Winter Guard | SRAR | 4:20 PM | 4:28 PM | 4:36 PM | 4:44 PM | 4:52 PM |
| Acton Boxborough HS | SRAR | 4:28 PM | 4:36 PM | 4:44 PM | 4:52 PM | 5:00 PM |
| Dover HS | SRAR | 4:36 PM | 4:44 PM | 4:52 PM | 5:00 PM | 5:08 PM |
| Everett HS | SRAW | 4:44 PM | 4:52 PM | 5:00 PM | 5:08 PM | 5:16 PM |
| Oakmont Overlook HS | SRAW | 4:52 PM | 5:00 PM | 5:08 PM | 5:16 PM | 5:24 PM |
| Blackstone Millville HS | SRAW | 5:00 PM | 5:08 PM | 5:16 PM | 5:24 PM | 5:32 PM |
| Reading HS | SRAW | 5:08 PM | 5:16 PM | 5:24 PM | 5:32 PM | 5:40 PM |
| Danvers HS | SRAW | 5:16 PM | 5:24 PM | 5:32 PM | 5:40 PM | 5:48 PM |
| Salem HS (MA) | SRAW | 5:24 PM | 5:32 PM | 5:40 PM | 5:48 PM | 5:56 PM |

| | | | | | | |
|--------------------------------|------|---------|---------|---------|---------|---------|
| Guard Awards (1st half) | -- | -- | -- | -- | -- | 6:04 PM |
| New Bedford HS | SRAB | 6:02 PM | 6:10 PM | 6:18 PM | 6:26 PM | 6:34 PM |
| Quincy/N Quincy Varsity | SRAB | 6:10 PM | 6:18 PM | 6:26 PM | 6:34 PM | 6:42 PM |
| D-Y Odyssey | SRAB | 6:18 PM | 6:26 PM | 6:34 PM | 6:42 PM | 6:50 PM |
| Methuen HS | SRAB | 6:26 PM | 6:34 PM | 6:42 PM | 6:50 PM | 6:58 PM |
| Wakefield HS | SRAB | 6:34 PM | 6:42 PM | 6:50 PM | 6:58 PM | 7:06 PM |
| Stoughton HS Onyx | SRAB | 6:42 PM | 6:50 PM | 6:58 PM | 7:06 PM | 7:14 PM |
| Maine Attraction | IRA | 6:50 PM | 6:58 PM | 7:06 PM | 7:14 PM | 7:22 PM |
| St Ann's | IA | 6:58 PM | 7:06 PM | 7:14 PM | 7:22 PM | 7:30 PM |
| -BREAK- | -- | -- | -- | -- | -- | 7:38 PM |
| Mansfield HS | SA | 7:16 PM | 7:24 PM | 7:32 PM | 7:40 PM | 7:48 PM |
| Medford HS | SA | 7:24 PM | 7:32 PM | 7:40 PM | 7:48 PM | 7:56 PM |
| Salem Blue | SA | 7:32 PM | 7:40 PM | 7:48 PM | 7:56 PM | 8:04 PM |
| Dartmouth HS | SA | 7:40 PM | 7:48 PM | 7:56 PM | 8:04 PM | 8:12 PM |
| -BREAK- | -- | -- | -- | -- | -- | 8:20 PM |
| Blessed Sacrament | IO | 7:55 PM | 8:04 PM | 8:11 PM | 8:20 PM | 8:30 PM |
| Downstage Centre | IW | 8:04 PM | 8:14 PM | 8:20 PM | 8:30 PM | 8:40 PM |
| Blessed Sacrament | IW | 8:14 PM | 8:24 PM | 8:30 PM | 8:40 PM | 8:50 PM |
| Guard Awards | -- | -- | -- | -- | -- | 9:00 PM |

3.20.2026

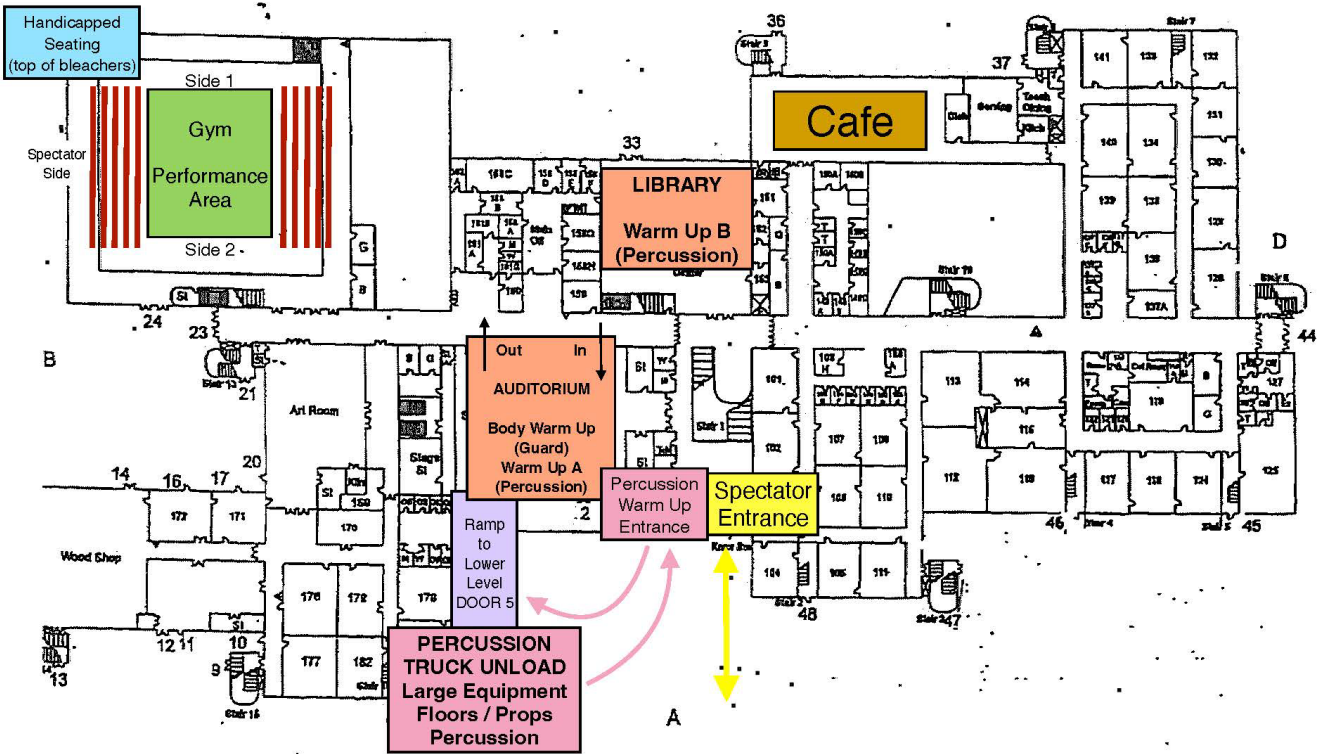


MAP KEY

Truck and Bus Route



Salem MA High School
FIRST FLOOR



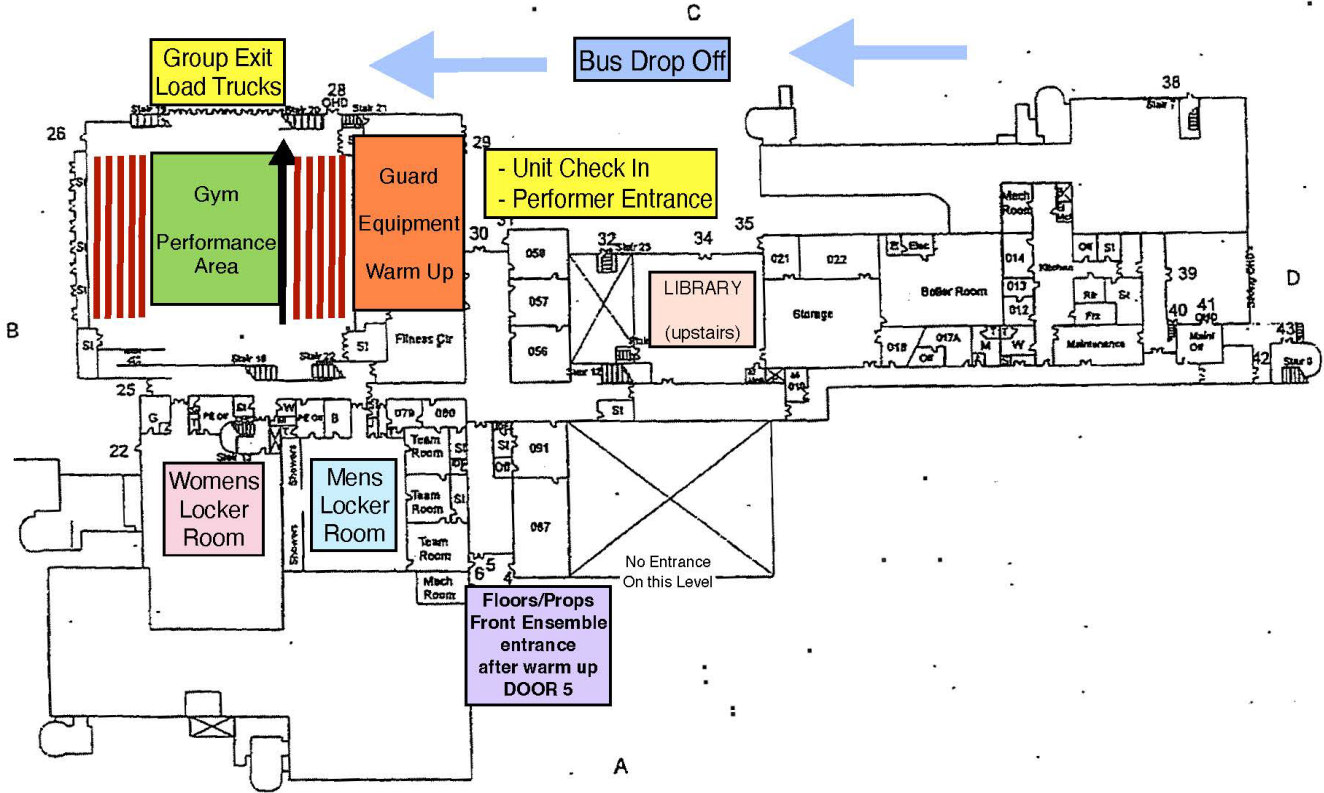
LARGE trucks - (Salem NH, Everett, Dartmouth, SIP)

Spectator Parking

Salem MA High School LOWER LEVEL

Salem High School
77 Willson Street
Salem, MA 01970
Telephone: 978-740-1123
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Total Area: 465,000 sq. ft.



Salem Music Boosters

77 Willson St.
Salem, MA 01970

Invoice

**Invoice for**

NESBA Competition

March 28, 2026

Payable to

Salem Music Boosters

Due date

March 28, 2026

| Description | Qty | Unit price | Total price |
|-------------------------------------|-----|------------|-------------|
| Entry Fee for the NESBA Competition | | \$100.00 | |

Notes: The Salem Music Boosters are a registered
501C3 organization.
EIN: 81-4916237

TOTAL DUE

Request for Taxpayer Identification Number and Certification

Go to www.irs.gov/FormW9 for instructions and the latest information.

**Give form to the
requester. Do not
send to the IRS.**

Before you begin. For guidance related to the purpose of Form W-9, see *Purpose of Form*, below.

| | | | | |
|--|---|---|---|--|
| Print or type. See Specific Instructions on page 3. | 1 | Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.) Salem Music Boosters Inc | | |
| | 2 | Business name/disregarded entity name, if different from above. | | |
| | 3a | Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only one of the following seven boxes. <input type="checkbox"/> Individual/sole proprietor <input type="checkbox"/> C corporation <input type="checkbox"/> S corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate <input type="checkbox"/> LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership) Note: Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner. <input checked="" type="checkbox"/> Other (see instructions) Nonprofit Corporation | 4 | Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) _____ Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____ <i>(Applies to accounts maintained outside the United States.)</i> |
| | 3b | If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions <input type="checkbox"/> | | |
| | 5 | Address (number, street, and apt. or suite no.). See instructions. 77 Willson Street | Requester's name and address (optional) | |
| 6 | City, state, and ZIP code Salem, MA 01970 | | | |
| 7 | List account number(s) here (optional) | | | |

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

| | | | | | | | | | |
|---------------------------------------|---|---|---|---|---|---|---|---|---|
| Social security number | | | | | | | | | |
| | | | | | | | | | |
| or | | | | | | | | | |
| Employer identification number | | | | | | | | | |
| 8 | 1 | - | 4 | 9 | 1 | 6 | 2 | 3 | 7 |

Note: If the account is in more than one name, see the instructions for line 1. See also *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Part II Certification

Under penalties of perjury, I certify that:

1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
2. I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
3. I am a U.S. citizen or other U.S. person (defined below); and
4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

| | | |
|------------------|---|--------------------------|
| Sign Here | Signature of U.S. person <i>J. P. Baker, Treasurer</i> | Date <i>2/11/2026</i> |
|------------------|---|--------------------------|

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

What's New

Line 3a has been modified to clarify how a disregarded entity completes this line. An LLC that is a disregarded entity should check the appropriate box for the tax classification of its owner. Otherwise, it should check the "LLC" box and enter its appropriate tax classification.

New line 3b has been added to this form. A flow-through entity is required to complete this line to indicate that it has direct or indirect foreign partners, owners, or beneficiaries when it provides the Form W-9 to another flow-through entity in which it has an ownership interest. This change is intended to provide a flow-through entity with information regarding the status of its indirect foreign partners, owners, or beneficiaries, so that it can satisfy any applicable reporting requirements. For example, a partnership that has any indirect foreign partners may be required to complete Schedules K-2 and K-3. See the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS is giving you this form because they